## Appendix 3 – Net Cost Calculation Model

Financial compensation calculation	1 Jun 2024 - 31 Dec 2024	1 Jan 2025 - 31 Dec 2025	1 Jan 2026 - 31 Dec 2026	1 Jan 2027 - 31 Dec 2027	1 Jan 2028 - 31 May 2028	Total
Devenue.						
Revenues						0
Tickets sold to passengers						0
Other revenues*	0	0	0	0	0	0
Total revenues (A)	U	U	U	U	U	U
Costs						
Passenger charges						0
Route costs (excl. fuel)						0
Fuel costs**						0
Crew costs						0
Aircraft costs						0
Handling services						0
Marketing and distribution						0
Administrative costs						0
Depreciation						C
Other costs***						0
Total costs (B)	0	0	0	0	0	0
Reasonable profit						
Reasonable profit margin						
Reasonable profit (C = profit margin x B)	0	0	0	0	0	C
Financial compensation						
•						
Financial compensation (D = B + C - A)	0	0	0	0	0	0
Financial compensation (D = B + C - A) Number of round-trip flights****	0	0	0	0	0	0
Number of round-trip flights****  *) Details regarding Other revenues (additional rows [] []			0	0	0	0
Number of round-trip flights****  *) Details regarding Other revenues (additional rows [] [] []	may be inserted,	if needed)				C C C
Number of round-trip flights****  *) Details regarding Other revenues (additional rows [] [] Total	may be inserted,	if needed)	0	0	0	( ( (
**) Details regarding Other revenues (additional rows [] [] Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows in	may be inserted, 0 ate the average j	if needed) 0 fuel price used in	0	0	0	0 0 0
**) Details regarding Other revenues (additional rows  []  []  Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows in  []	may be inserted, 0 ate the average j	if needed) 0 fuel price used in	0	0	0	0 0 0
**) Details regarding Other revenues (additional rows [] [] Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows is []	may be inserted, 0 ate the average j	if needed) 0 fuel price used in	0	0	0	0 0 0
**) Details regarding Other revenues (additional rows [] [] Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows r [] []	may be inserted,  0 ate the average j	if needed)  0  fuel price used in	0 n the estimatio	0 n of the fuel co	0	0 0 0
**) Details regarding Other revenues (additional rows [] [] Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows r [] []	may be inserted, 0 ate the average j	if needed) 0 fuel price used in	0	0	0	0 0 0
**) Details regarding Other revenues (additional rows [] [] Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows is [	may be inserted,  0 ate the average j	if needed)  0  fuel price used in	0 n the estimatio	0 n of the fuel co	0	
**) Details regarding Other revenues (additional rows [] [] Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows is [	may be inserted,  0 ate the average j	if needed)  0  fuel price used in	0 n the estimatio	0 n of the fuel co	0	
**) Details regarding Other revenues (additional rows [] [] Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows is [	may be inserted,  0  ate the average j  may be inserted, i	of needed)  Tuel price used in fineeded)	0 n the estimatio 0 1 Dec 2024 -	0 n of the fuel cos	0 st	( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( (
**) Details regarding Other revenues (additional rows  []  []  Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows in  []	may be inserted,  0 ate the average j nay be inserted, i  0 1 Jun 2024 - 31 Aug 2024	if needed)  0  iuel price used in f needed)  0  1 Sep 2024 - 30 Nov 2024	0 n the estimatio 0 1 Dec 2024 - 28 Feb 2025	0 n of the fuel co: 0 1 Mar 2025 - 31 May 2025	0 1 Jun 2025 - 31 Aug 2025	1 Sep 2025 30 Nov 2025
**) Details regarding Other revenues (additional rows [] [] Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows is [	may be inserted,  or ate the average jumps be inserted, if  1 Jun 2024 - 31 Aug 2024  1 Dec 2025 -	if needed)  0  fuel price used in f needed)  1 Sep 2024 - 30 Nov 2024  1 Mar 2026 -	0 n the estimatio 0 1 Dec 2024 - 28 Feb 2025 1 Jun 2026 -	0 n of the fuel cos 1 Mar 2025 - 31 May 2025 1 Sep 2026 -	0 1 Jun 2025 - 31 Aug 2025 1 Dec 2026 -	1 Sep 2025 - 30 Nov 2025
**) Details regarding Other revenues (additional rows [] [] Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows is [	may be inserted,  0 ate the average j nay be inserted, i  0 1 Jun 2024 - 31 Aug 2024	if needed)  0  iuel price used in f needed)  0  1 Sep 2024 - 30 Nov 2024	0 n the estimatio 0 1 Dec 2024 - 28 Feb 2025	0 n of the fuel co: 0 1 Mar 2025 - 31 May 2025	0 1 Jun 2025 - 31 Aug 2025	1 Sep 2025 - 30 Nov 2025
**) Details regarding Other revenues (additional rows [] [] Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows is [	may be inserted,  or ate the average jumps be inserted, if  1 Jun 2024 - 31 Aug 2024  1 Dec 2025 -	if needed)  0  fuel price used in f needed)  1 Sep 2024 - 30 Nov 2024  1 Mar 2026 -	0 n the estimatio 0 1 Dec 2024 - 28 Feb 2025 1 Jun 2026 -	0 n of the fuel cos 1 Mar 2025 - 31 May 2025 1 Sep 2026 -	0 1 Jun 2025 - 31 Aug 2025 1 Dec 2026 - 28 Feb 2027	1 Sep 2025 - 30 Nov 2025 1 Mar 2027 - 31 May 2027
**) Details regarding Other revenues (additional rows [] [] Total  **) The Bidder will present in Appendix 2 - Bid Temple  ***) Details regarding Other costs (additional rows is [	may be inserted,  or ate the average in ay be inserted, in a series of the series of t	0 fuel price used in f needed)  1 Sep 2024 - 30 Nov 2024 1 Mar 2026 - 31 May 2026	0  1 Dec 2024 - 28 Feb 2025  1 Jun 2026 - 31 Aug 2026	0 n of the fuel cos 1 Mar 2025 - 31 May 2025 1 Sep 2026 - 30 Nov 2026	0 1 Jun 2025 - 31 Aug 2025 1 Dec 2026 -	1 Sep 2025 - 30 Nov 2025

## <u>Additional notes</u>

Fill in the coloured cells only All amounts shall be presented in EUR All revenues and expenses shall be net of VAT Appendix 3 will be signed by the legal representative of the Bidder

Date:
Name of the Ridder

the name and surname of the representative and its position (director or equivalent or proxy)